



INSPIRING IDEAS AND TALENT  
TECHNOLOGY & INNOVATION

# DIGITALISATION

PAR HUBERT KRATIOFF

2 OCTOBRE 2018



GRENOBLE  
ECOLE DE  
MANAGEMENT

une école  
CCI GRENOBLE



ACT THINK **IMPACT**





OFFICE PUBLIC DE L'HABITAT DU DÉPARTEMENT DE L'ARDÈCHE





# technology evangelist

hubert@kratiroff.com



# technology evangelist

full stack marketer

**CDDO**: chief digital/data officer

**DPO**: Data Protection Officer

expert **learn marketing, CMI, marcom**

everyday writing, coding & programming

entrepreneur / consultant



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linkedin.com/in/kratiroff





www.  
toutsurlemarketing  
.com  
/op

UX





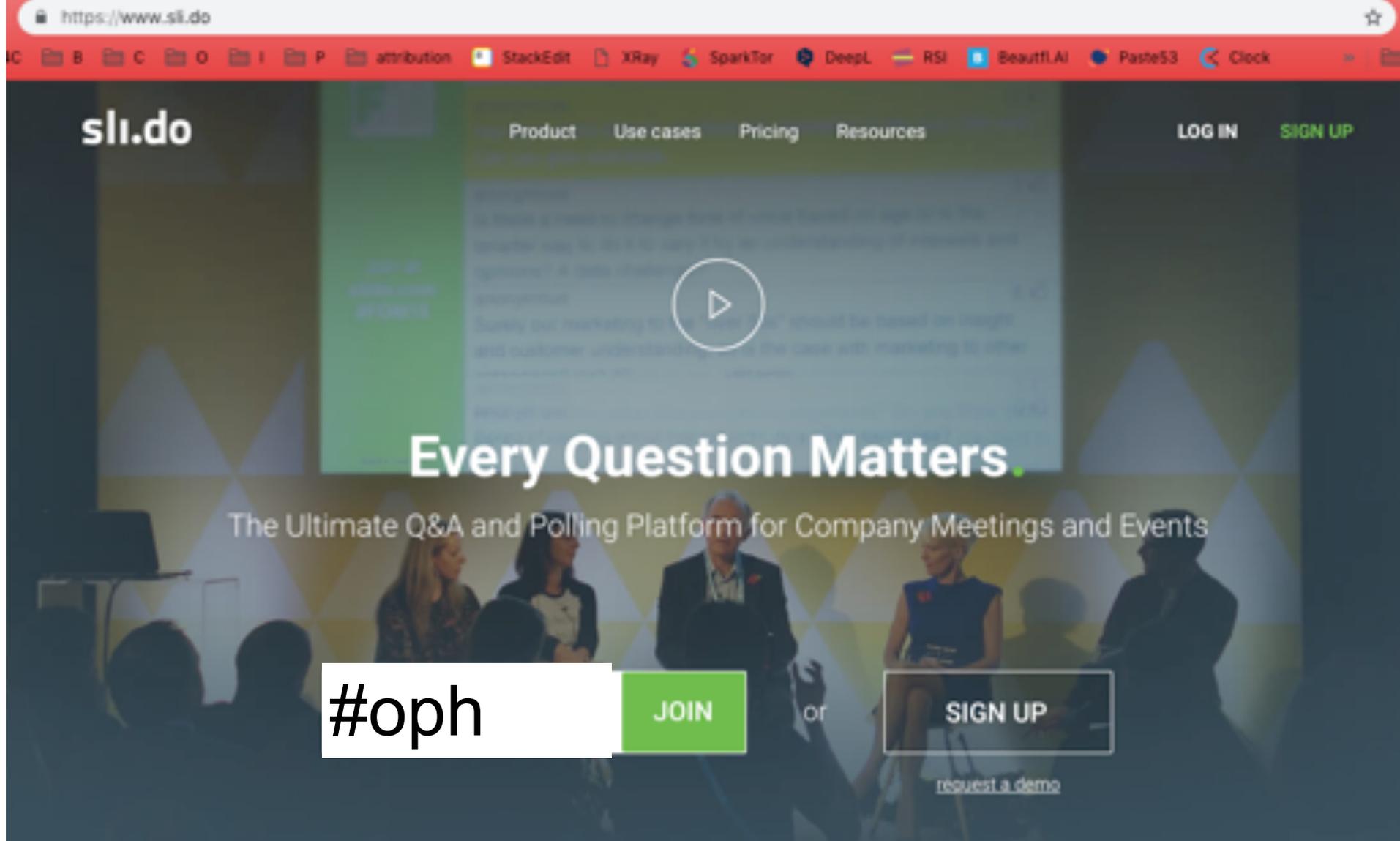
**Hubert Kratiroff**

CDO at C4C, MyConnecting



One more thing...





sli.do

audience  
interaction

#oph

JOIN

or

SIGN UP

[request a demo](#)

**“ YOUR  
HAPPINESS  
IS MY  
BUSINESS ”**

*hubert kratiroff*





**AGILE**

An aerial photograph of a city at sunset. The sun is low on the horizon, creating a warm, golden glow over the city. The streets and buildings are visible, and the overall atmosphere is serene and modern. The text 'THE DIGITAL AGE' is overlaid in large, white, sans-serif capital letters, centered on the image.

# THE DIGITAL AGE

agilemanifesto.org

## Principles behind the Agile Manifesto

*We follow these principles:*

Our highest priority is to satisfy the customer through early and continuous delivery of valuable software.

Welcome changing requirements, even late in development. Agile processes harness change for the customer's competitive advantage.

Deliver working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.

Business people and developers must work together daily throughout the project.

Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done.

The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.

Working software is the primary measure of progress.

Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.



**Notre plus haute priorité est de satisfaire le client en livrant rapidement et régulièrement des fonctionnalités à grande valeur ajoutée.**

**Accueillez positivement les changements de besoins, même tard dans le projet.**

**Les processus Agiles exploitent le changement pour donner un avantage compétitif au client.**

**Livrez fréquemment un service opérationnel avec des cycles de quelques semaines à quelques mois et une préférence pour les plus courts.**

**Les utilisateurs ou leurs représentants et les développeurs doivent travailler ensemble quotidiennement tout au long du projet.**

**La méthode la plus simple et la plus efficace pour transmettre de l'information à l'équipe de développement et à l'intérieur de celle-ci est le dialogue en face à face.**

**Un service opérationnel est la principale mesure d'avancement.**

**Les processus Agiles encouragent un rythme de développement soutenable.**

**Ensemble, les commanditaires, les développeurs et les utilisateurs devraient être capables de maintenir indéfiniment un rythme constant.**

**La simplicité – c'est-à-dire l'art de minimiser la quantité de travail inutile – est essentielle.**

**Les meilleures architectures, spécifications et conceptions émergent d'équipes auto-organisées.**

# The 12 agile principles\*

**1** Satisfy the **customer**



**2** Welcome **change**



**3** Deliver **frequently**

April 1	April 2	April 3	April 4	April 5
shiny	shiny	shiny	shiny	shiny
shiny	shiny	shiny	shiny	shiny
shiny	shiny	shiny	shiny	shiny

**4** Work **together**



**5** Trust and **support**



**6** Face-to-face **conversation**



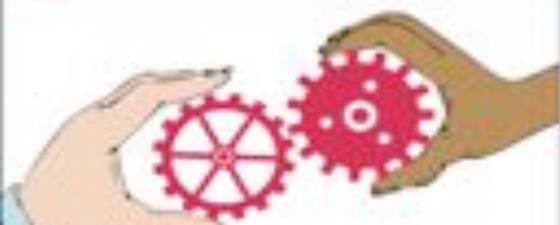
**7** Working **software**



**8** Sustainable **development**



**9** Continuous **attention**



**10** Maintain **simplicity**



**11** Self-organizing **teams**



**12** Reflect and **adjust**







# Fail early, Fail fast, Fail cheap

FAIL : First Attempt In Learning

## The Agile Manifesto

<b>Individuals and interactions</b>	over	Processes and Tools
<b>Working Product</b>	over	Comprehensive Documentation
<b>Customer Collaboration</b>	over	Contract Negotiation
<b>Responding to change</b>	over	Following a plan

*That is, while there is value in the items on the right, we value the items on the left more.*

Apprenons à  
nous tromper

Beter donne  
than perfect \*

Better done  
than perfect

*\* sans faute c'est mieux*

# Test and Learn

continuous delivery  
welcome change

**LA VITESSE D'ITÉRATION**  
**BAT LA QUALITÉ D'ITÉRATION**



PLUS VITE

Les users attendent  
du temps réel



**PizzaTeam = 9 personnes**



**make** ~~FAIL~~ **FAST**

**make** ~~FAIL~~ **EARLY**

**make** ~~FAIL~~ **OFTEN**

# agile



scrum

kanban

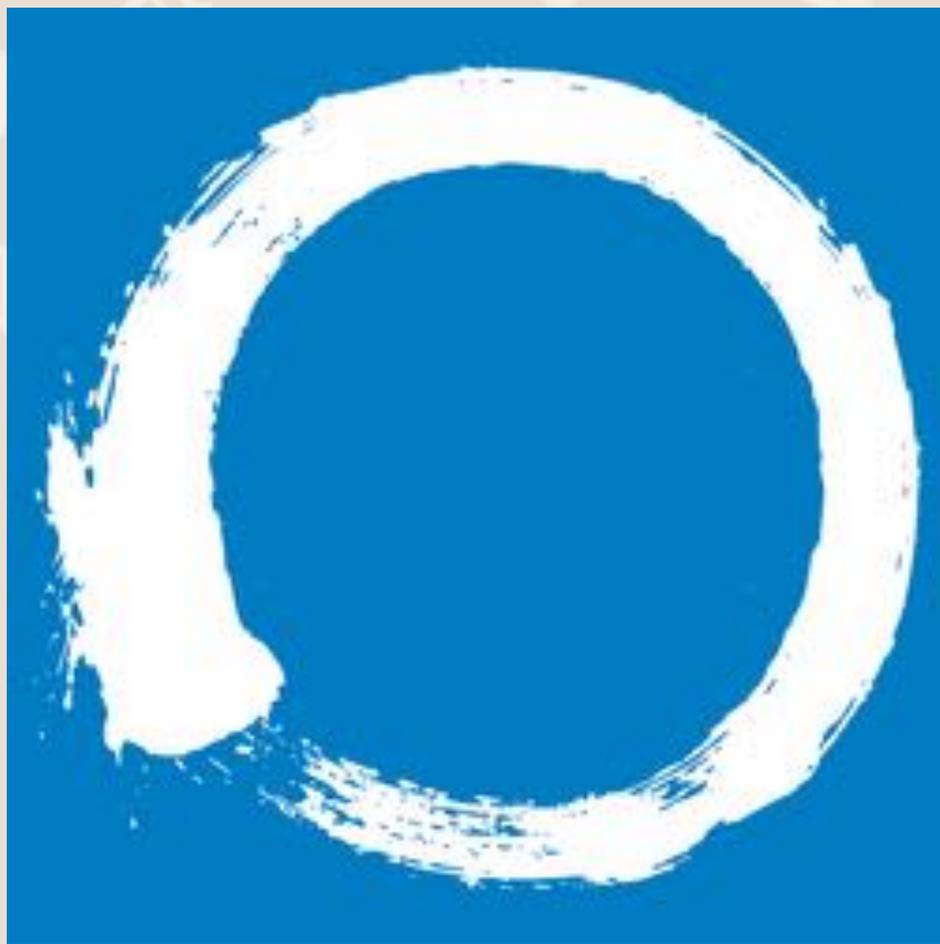
xp

lean

AGILE MARKETING 70:20:10



THE  
**AGILE**  
*Manifesto*





# THE LEAN STARTUP



How Today's Entrepreneurs Use  
Continuous Innovation to Create  
Radically **Successful** Businesses

## ERIC RIES

Plus d'efficacité



# Do More With Less

**Lean Management**

**Pizza team**

**MVP (minimum viable product)**

**POC (proof of concept)**



GRENOBLE  
ECOLE DE  
MANAGEMENT

# MVP

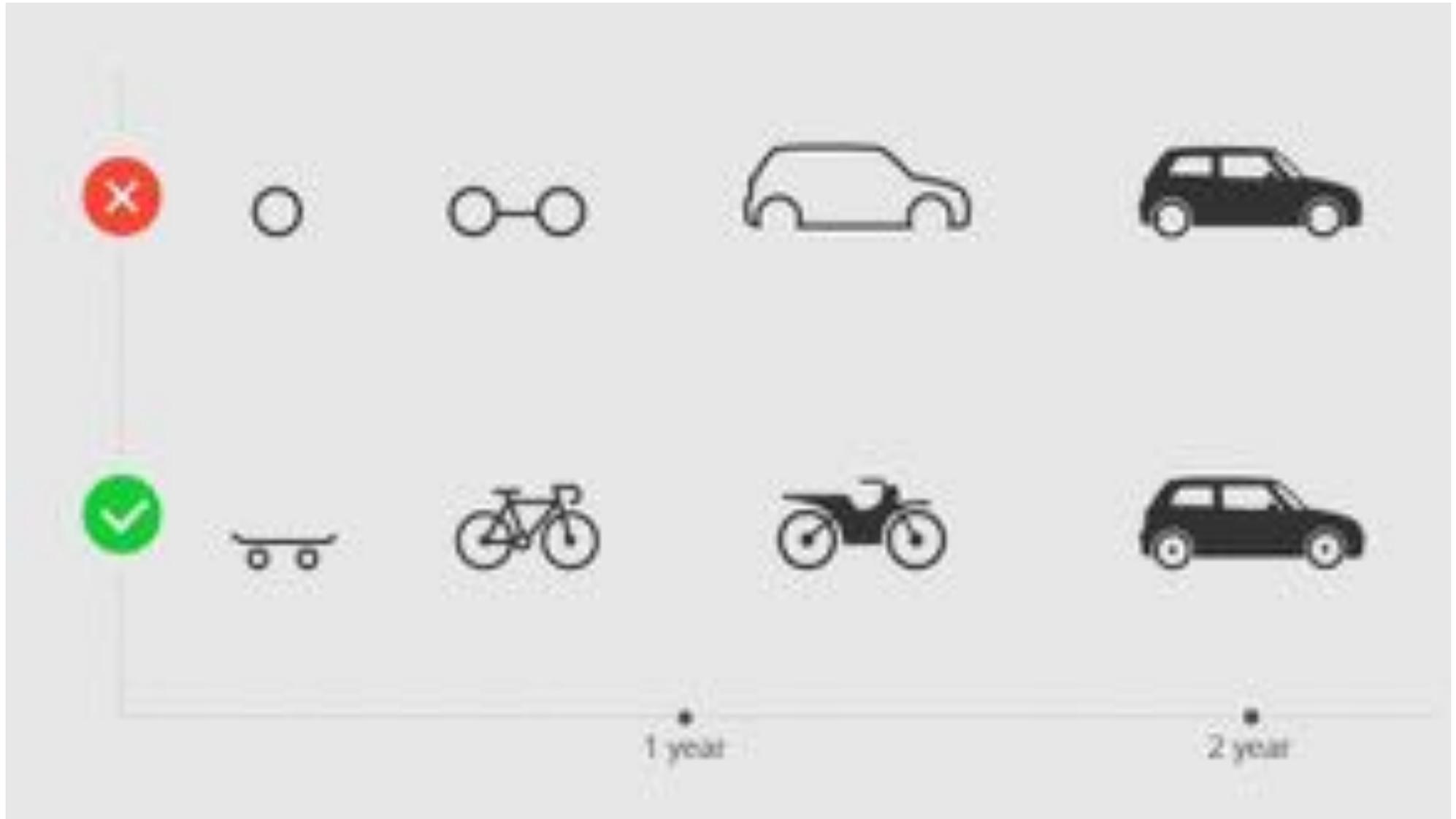
minimum viable product

**première version visible et  
distribuable d'un produit**

**utile pour les tests et choix des  
fonctionnalités à ajouter / enlever**

**utile pour pivoter**

# MVP



2008

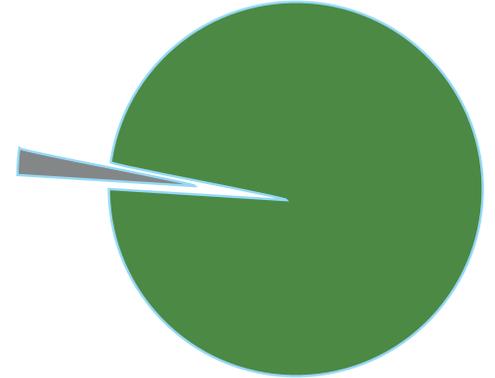
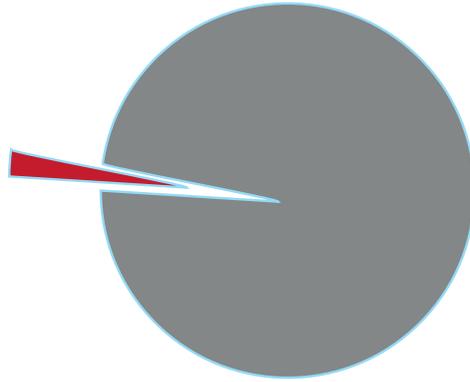
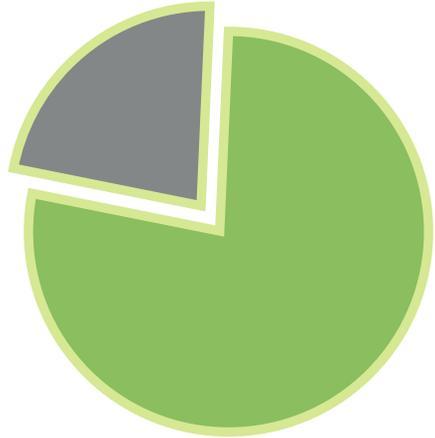
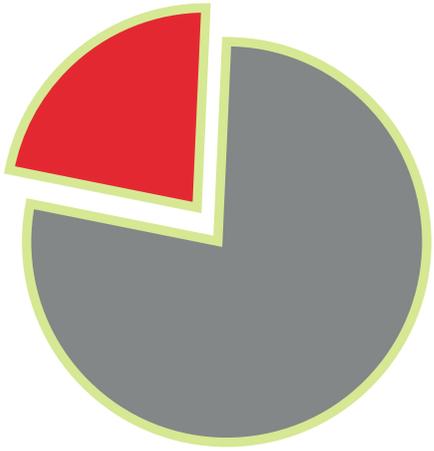


2015



# DESIGN THINKING

*Tim Brown CEO de IDEO*



# Pareto - Digitalto

*Vilfredo Pareto*

A man with grey hair, glasses, and a beard is shown from the chest up, wearing a white shirt and a dark jacket. He is looking slightly to the right and appears to be speaking. The background is a bright yellow color with some faint vertical lines.

**Inc.**

**GET OUT OF  
THE BUILDING**

# Get out of the building

Steve Blank

# Make something people want

Paul Graham

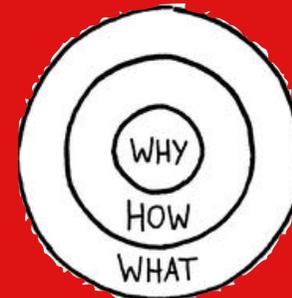
If you're not on Google,  
You don't exist





# Simon Sinek

## WHY

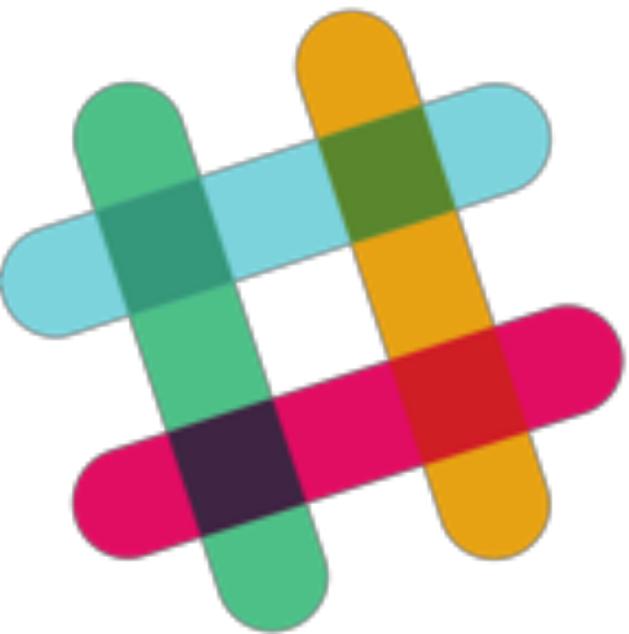




# THE DIGITAL AGE

*TOOLS*





slack



Reactor Prep 

- kratroff

All Unreads

All Threads

Channels 

- # \_orientation
- # announce\_completion
- # general
- # mod0\_diagnostic

Direct Messages 

- ♥ slackbot
- kratroff (you)

Apps 

#general       

  9,993 |  22 | Program-wide announcements and general chat about anything. For questions at [Sunday, June 24th](#)

---

Monday, June 25th

 **alex.hinton**  8:06 PM

**@channel** As some of you may have experienced, we have had an issue with our SSL certificate. Our IT Team has identified the issue and will be making a repair today, we are not expecting this to cause any disruption to your access, but wanted to give you a heads up in case something doesn't go according to plan, in which case you might experience a 20-minute disruption in your access to [prep.hackreactor.com](http://prep.hackreactor.com). Thanks in advance!

 **Mac** 9:08 PM

joined #general along with 3 others.

---

Tuesday, June 26th

 **ikenna** 2:25 AM    

hey guys I have a question. I saw this line of code that read:

```
for (var i = 0; i < 10; i++) {
  console.log(i);
}
```

 3 replies Last reply 6 days ago

 **ikenna** 2:25 AM

What does adding ++ at the end of the i variable do?

 **CBABY** 2:37 AM

joined #general.

 **Badri\_narayan** 3:13 AM

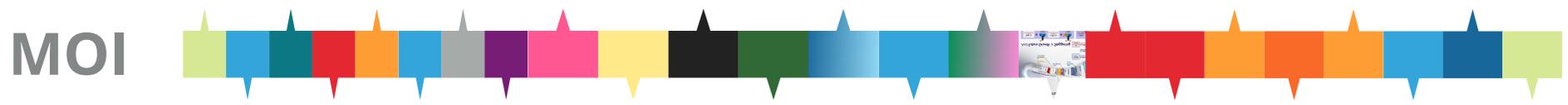
It adds to the value stored every iteration  
2+1, then 3+1 etc

 **Danna** 3:24 AM

Ni there, I'm trying to join the cohort for todays prep class? which channel should I join for the zoom info link?

 Message #general  





# Mosaïque de temporalité

digital

mat 1ere

Frais

formation

Cash

Douane

compliance

usine

amortis  
sement

projets

fournisseur

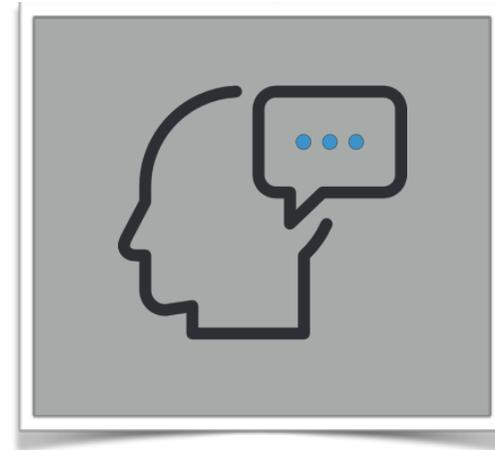
Frais

AMF

consolidation

CAC

G&A



INSPIRING IDEAS AND TALENT  
TECHNOLOGY & INNOVATION

# QrCode



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MANAGEMENT



ACT THINK **IMPACT**







WeChat



ACT THINK **IMPACT**



微信支付

WeChat Pay

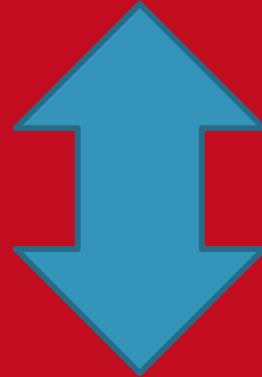


Tencent 腾讯

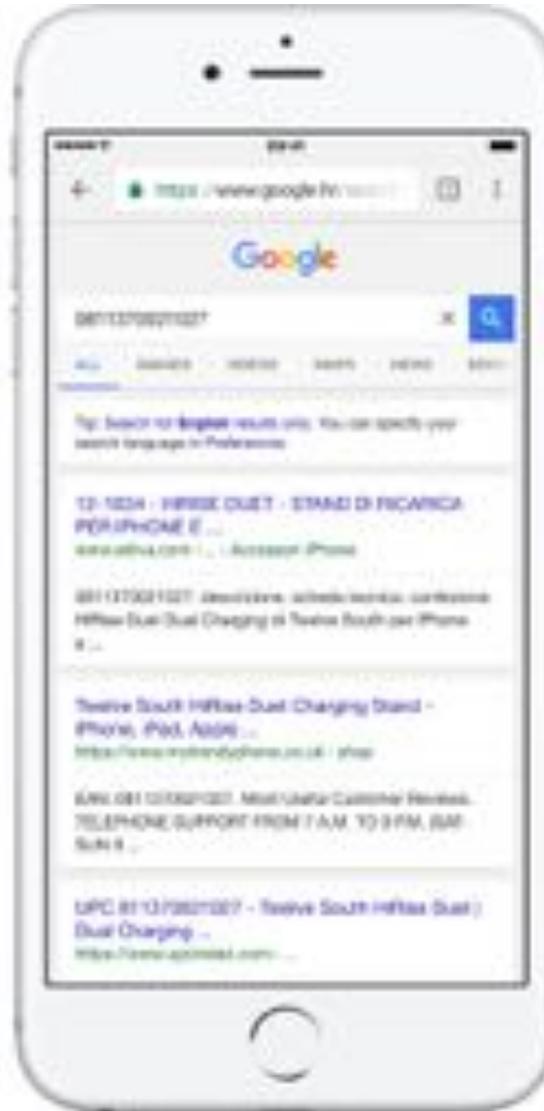
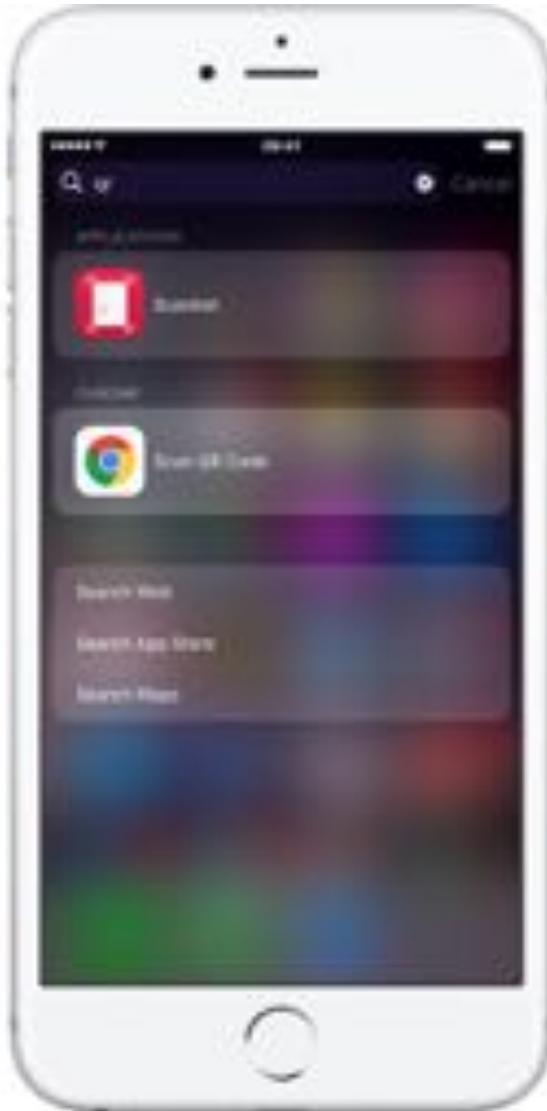
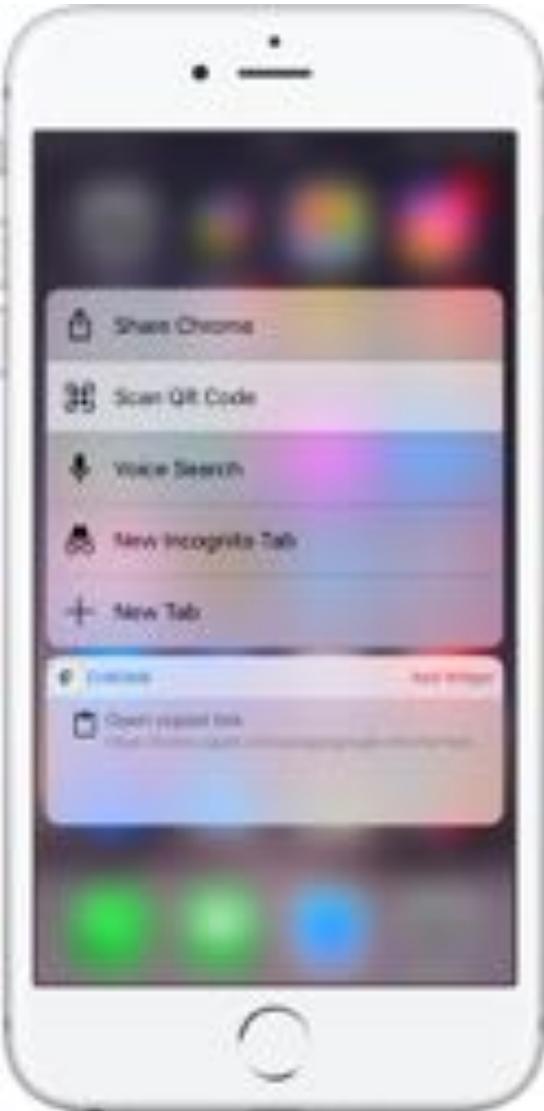
# QrCode : phygital

## Link

### analogique/physique

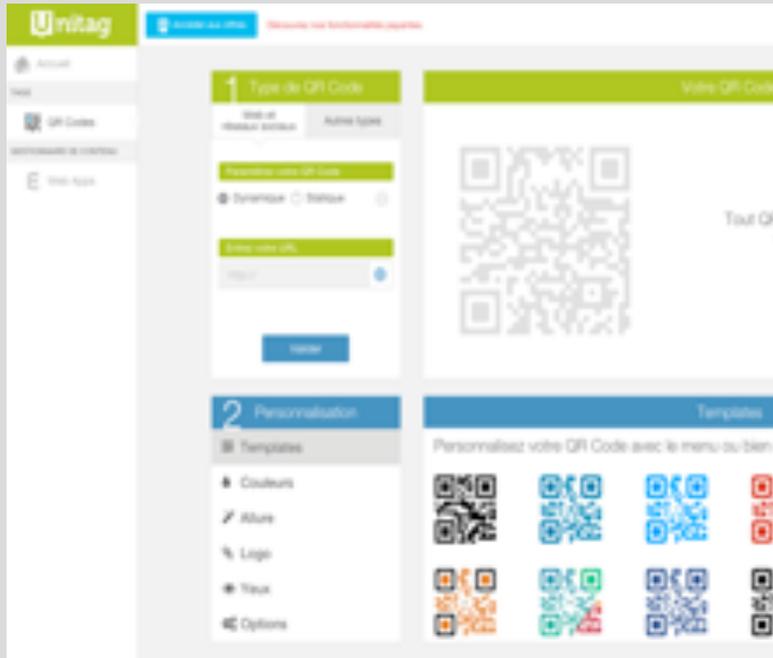


### digital



# 1

## UNITAG pour encoder avec action



# 2

## UNITAG pour lire sur mobile



# Générateur de QR Codes



Gratuit et immédiat



Personnalisation facile



Durée de vie illimitée

## 1 Type de QR Code

Web  
& réseaux sociaux

Autres types

Entrez votre URL

http://www.toutsurlemarche.fr

VALIDER

## Votre QR Code



Important

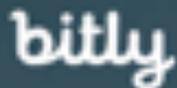
Tout QR Code n'est pas forcément lisible.  
Testez votre QR Code en taille réelle avant toute utilisation.

TELECHARGER LE QR CODE



# URL shortener





LINK MANAGEMENT

ENTERPRISE

RESOURCES

BLOG

LOGIN

SIGN UP

GET ENTERPRISE

# HARNESS EVERY CLICK, TAP AND SWIPE.

Brand, track and optimize every touchpoint with Bitly, the world's leading link management platform. [Learn More →](#)

Paste a link to shorten it

SHORTEN

GET STARTED FOR FREE

or [Go Beyond the Basics →](#)



ACT THINK **IMPACT**

## Les acronymes du marketing moderne



Toute spécialité a son jargon, en attendant un vrai lexique, voici 250 acronymes – pas tous pertinents – du marketing digital... qui est le marketing de tous les jours ! Et même si vous pensez, comme Elon\* que ASS (acronyme seriously suck), sachez que TAWYD (Totally Agree With You Guys), mais c'est le langage des entreprises ! Bonne lecture (au moins utile) \* mail de Elon Musk à ses équipes en 2010 (Tesla, SpaceX, SolarCity, Bing and previously PayPal's co-founder)

**AAA:** Average active sessions  
**AAID:** Android Advertising Identify  
**AARRR:** Acquisition, Activation, Retention, Referral, Revenue  
**ABC:** Always Be Closing  
**ABM:** Account Based Marketing  
**ABT:** AB testing  
**ACSEL:** Association pour commerce et services en ligne (ADEN: Association De l'Economie Numérique)  
**ADEX:** Ad Exchange platform  
**AdTech:** Advertising Technology (cf. MarTech)  
**ADX:** Google DoubleClick Ad Exchange platform  
**AIDA:** Attention Interest Desire Action "First Purchase Funnel"  
**AMA:** Ask Me Anything  
**AMP:** Accelerated Mobile Pages de Google  
**APP:** Application (a program designed to run on mobile devices)  
**API:** Application program interface (cf. Mail)  
**AR:** Augmented Reality (ou RA)  
**ARPU:** Average revenu per user  
**ARR:** average recurring revenu (or annual)  
**ASO:** App Store Optimization (cf. Search)  
**ASF:** Apache Software Foundation  
**ASP:** Application service provider AssurTech cf. Insurtech  
**AnyAd:** Anytime Anywhere Anydevice  
**AnyAdAC:** AnyAd + AnyContent  
**ATF:** Above the fold (au dessus du pl, donc visible ; cf. STF)  
**ATL:** above the line (cf. BTL & media)  
**AWD:** Adaptive web design (cf. RWD)  
**BAT(X):** Baidu Alibaba Tencent Xiaomi (vs. GAFA)  
**BANT** formula: Budget, Authority, Need, Timeline (developed by IBM)  
**BAU:** Business As Usual  
**BI:** Business Intelligence  
**BMG:** Business Model Generation by Alex Osterwalder  
**BOB:** Best of Breed

**BOFU:** Bottom Of Funnel (cf. ToFu)  
**BPM:** Business Process Management  
**BR:** bounce rate (visite inutile à une seule page ou non réception d'un email)  
**BRICS:** 5 countries competing with Trade and A-11  
**BTC:** Bitcoin (XBT)  
**BTF:** Below the fold (en dessous du pl, donc invisible ; cf. ATF)  
**BTL:** below the line (cf. ATL & hors media)  
**BtoG:** business to Government  
**BtoR:** Business to Retail  
**BYOD:** Bring your own device (cf. CYOD)  
**CAE:** Customer Acquisition Cost (ou cycle d'activité client entrée du parcours client)  
**CAD:** communication audiovisuelle dynamique (cf. DOOH & digital signage)  
**CCO:** Chief Customer Officer  
**CCU:** cf. UCC  
**CDC:** Cahier des Charges  
**CDJ:** customer digital Journey  
**CEO:** Chief Digital Officer (ou Chief Data Officer)  
**CDE:** content delivery network / réseau de diffusion de contenu (AKAMA)  
**CDP:** Customer Data Platform (it's more than a DMP and CRM)  
**CEM:** Customer Experience Management  
**CES:** Customer Effort Score  
**CGI:** Computer-generated imagery  
**CHO:** Chief Happiness Officer  
**CLI:** command line interface  
**CLV:** Customer Lifetime value  
**CM:** Community Manager  
**CM:** Communication Marketing insigné (BIC)  
**CMO:** Chief Marketing Officer  
**CMS:** Content management system  
**CNL:** Commission Nationale Informatique et Liberté (cf. RGPD)  
**COOC:** Corporate Open Online Course  
**COS:** Cost Of Sale

**CPA:** collective performance et acquisition  
**CPA:** Cost per action (or acquisition)  
**CPC:** Cost per click; amount of money required to produce a single click (or Cost-per-Customer)  
**CPCV:** Cost per completed view (CPCV = Cost + Completed Views)  
**CPi:** Cost per lead  
**CPM:** Cost per thousand (milie)  
**CPT:** Cost-per-Transaction  
**CPV:** Cost per view (see also PPV)  
**CR:** Conversion rate  
**CRM:** Customer relationship management  
**CRO:** Conversion rate optimization  
**CSAT:** Customer Satisfaction Score  
**CSR:** Corporate social responsibility (RSE)  
**CSS:** Cascading Style Sheets  
**CTA:** Call to action  
**CoB:** Customer to Business (cf. UGC)  
**CoC:** Customer to Customer  
**CTR:** Click Through rate (number of click on an item/link)  
**CE:** Customer experience (including UX)  
**CYOD:** Choose Your Own Device (cf. BYOD)  
**DDJ:** cf. DDD  
**DAD:** Decentralized Autonomous Organization (holocratic)  
**DD:** Data Driven Document  
**DDDM:** data-driven decision management  
**DD:** data-driven strategy  
**DL:** Digital Learning  
**DM:** Direct mail or Direct message sur Twitter  
**DMDCo:** Digital marketing exposition and conference (Cologne, DE)  
**DMP:** Data management platform  
**DNS:** Domain name system (cf. ICANN & registrar)  
**DNVb:** Digital Native Vertical Brand  
**DOOH:** Digital Out Of Home (Digital Signage)  
**DL:** Deep Learning

## Les 150 définitions Conférence NoLimit



Toute spécialité a son jargon, voici quelques définitions utiles, regroupées par grands thèmes. Pour des questions de cohérence, certaines informations sont reprises avec un angle différent d'un thème à l'autre. La majorité des notions abordées et des définitions données sont d'un niveau très basique, l'objectif de ce document est de permettre un accès facile à ce monde digital qui peut en effrayer certains.

Les 150 définitions - Conférence NoLimit	1
1. AdTech: Advertising Technology	2
2. Agilité, design et plus	4
3. Economy & general	6
4. Juridique	8
5. KPI: Key Performance Indicator	9
6. MarTech: Marketing Technology	13
7. Research (market) & études online	14
8. Réfinancement (SEARCH)	16
9. TECHNIQUE : inside web	18
Marketing, quelques définitions	21

Lexique knatroll

# PERSONA

# USER STORY / USE CASE

# John



« QUOTE : happy to be an entrepreneur in IOT »

**Description: funder of an IOT company**

**9 employees**

**7 millions euros turnover**

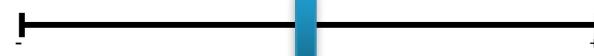
**29 clients with 650 shops**

Name	JOHN
Age	36
Live	Paris
With	Jeanne no kids
Education	sup
Resumé	GEM+DBS master
Company	FUN IOT funded in 2012
Products:	iBeacons for retail

Revenus



Ville



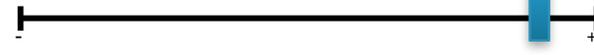
Fréquences



Niveau Technique



Usage mobile



Know How



# user stories / use cases

## MUST

As ...  
I Want ...  
For ...

En tant que  
As ...  
I Want ...  
For...

## SHOULD

As ...  
I Want ...  
For...

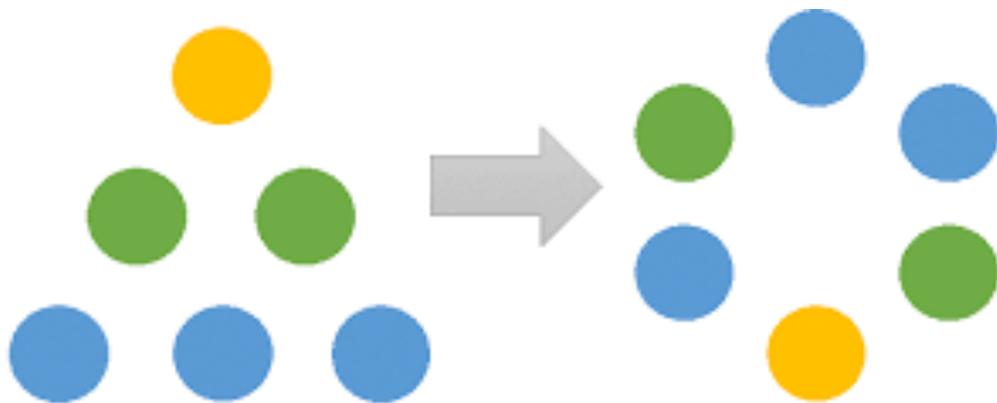
En tant que  
As ...  
I Want ...  
For...

## COULD

As ...  
I Want ...  
For...

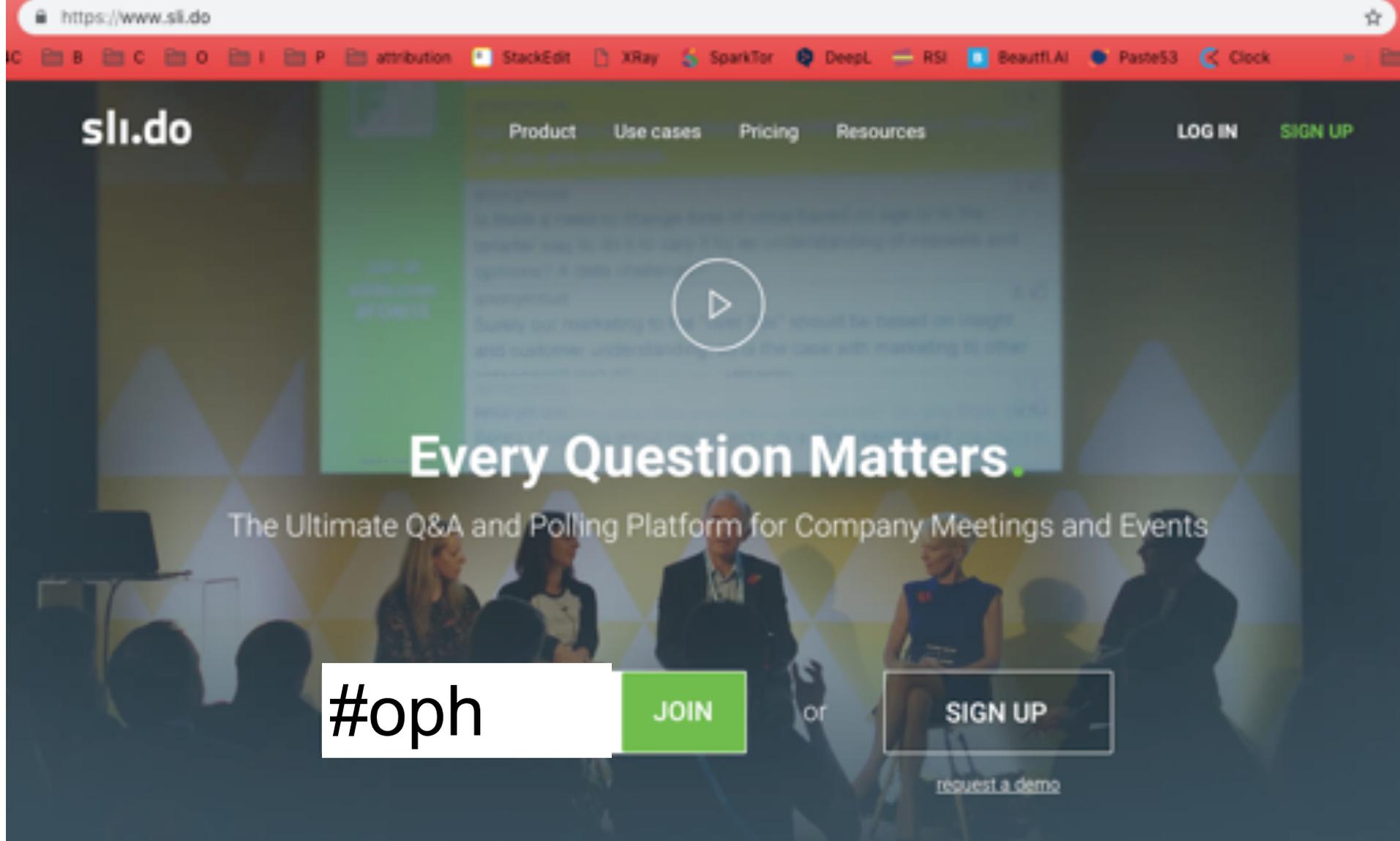
En tant que  
En tant que  
En tant que  
En tant que  
As ...  
I Want ...  
For...

# HOLACRACY



Top-down

Holacratie



sli.do

audience  
interaction

#oph

JOIN

or

SIGN UP

[request a demo](#)

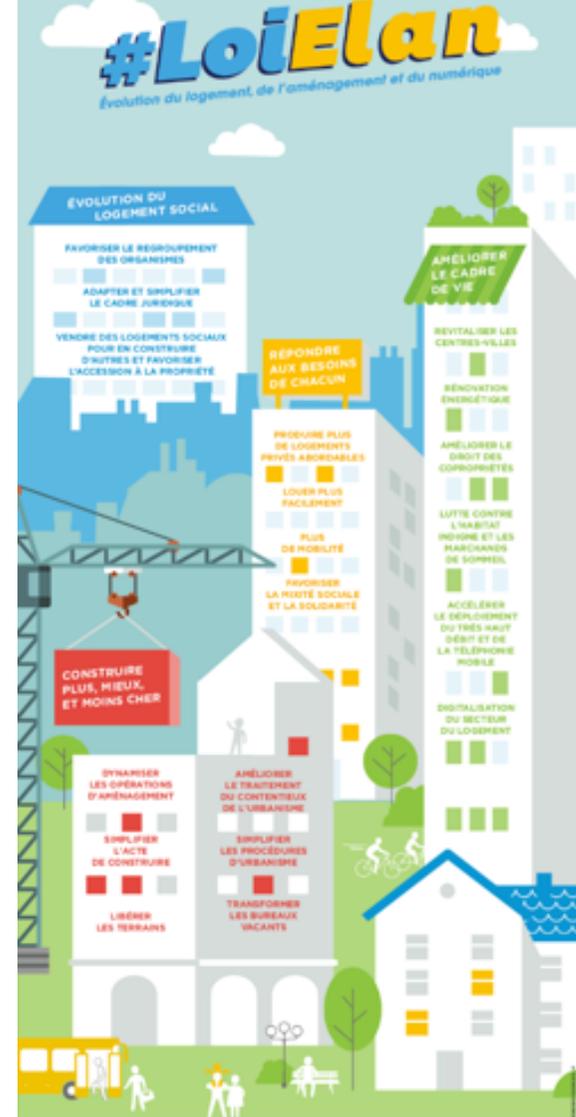
# Key TakeAways

ce qu'il faut retenir



1. user
2. user
3. user
4. user
5. user

# Les Atouts du digital



DIGITAL

NoLimit





LIQUID



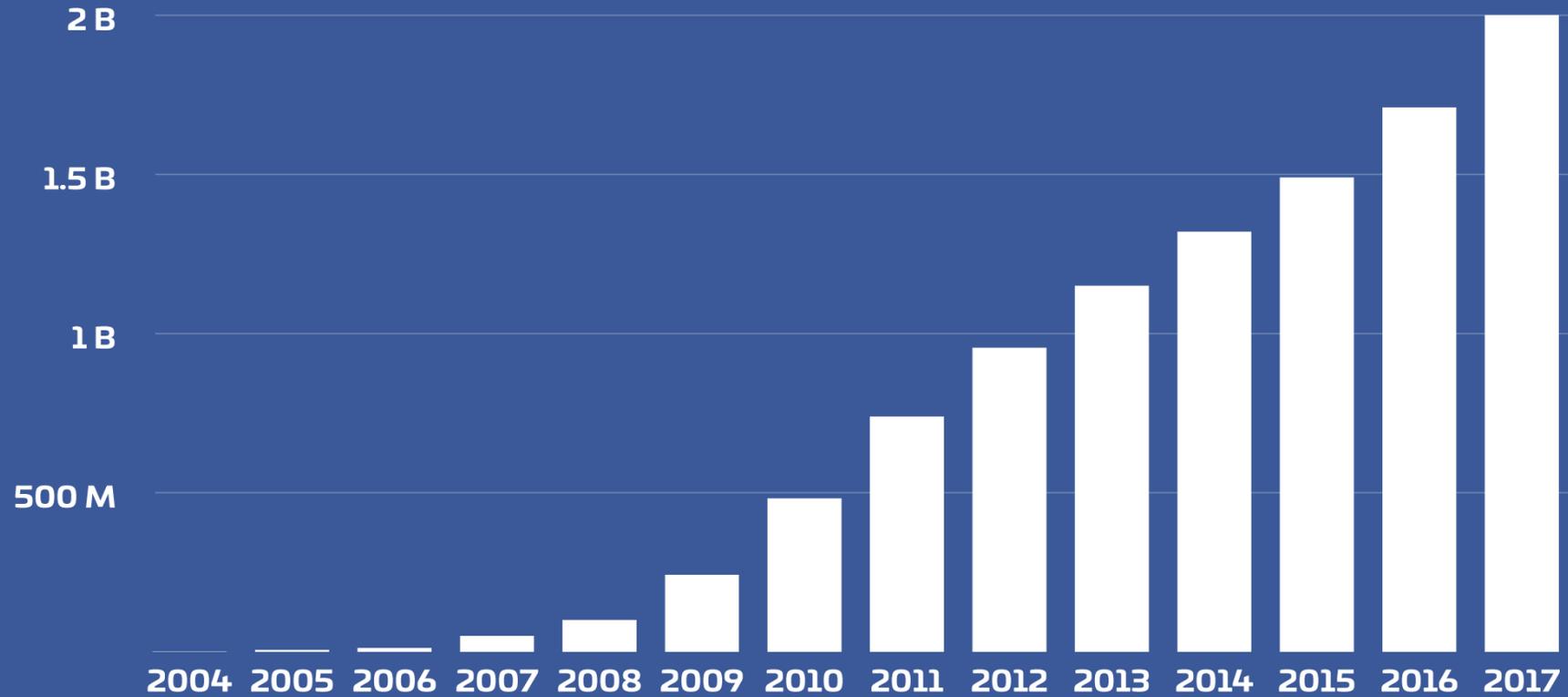
NO LIMIT

# Un nouveau continent ...



# FACEBOOK MONTHLY ACTIVE USERS

JUNE 2017



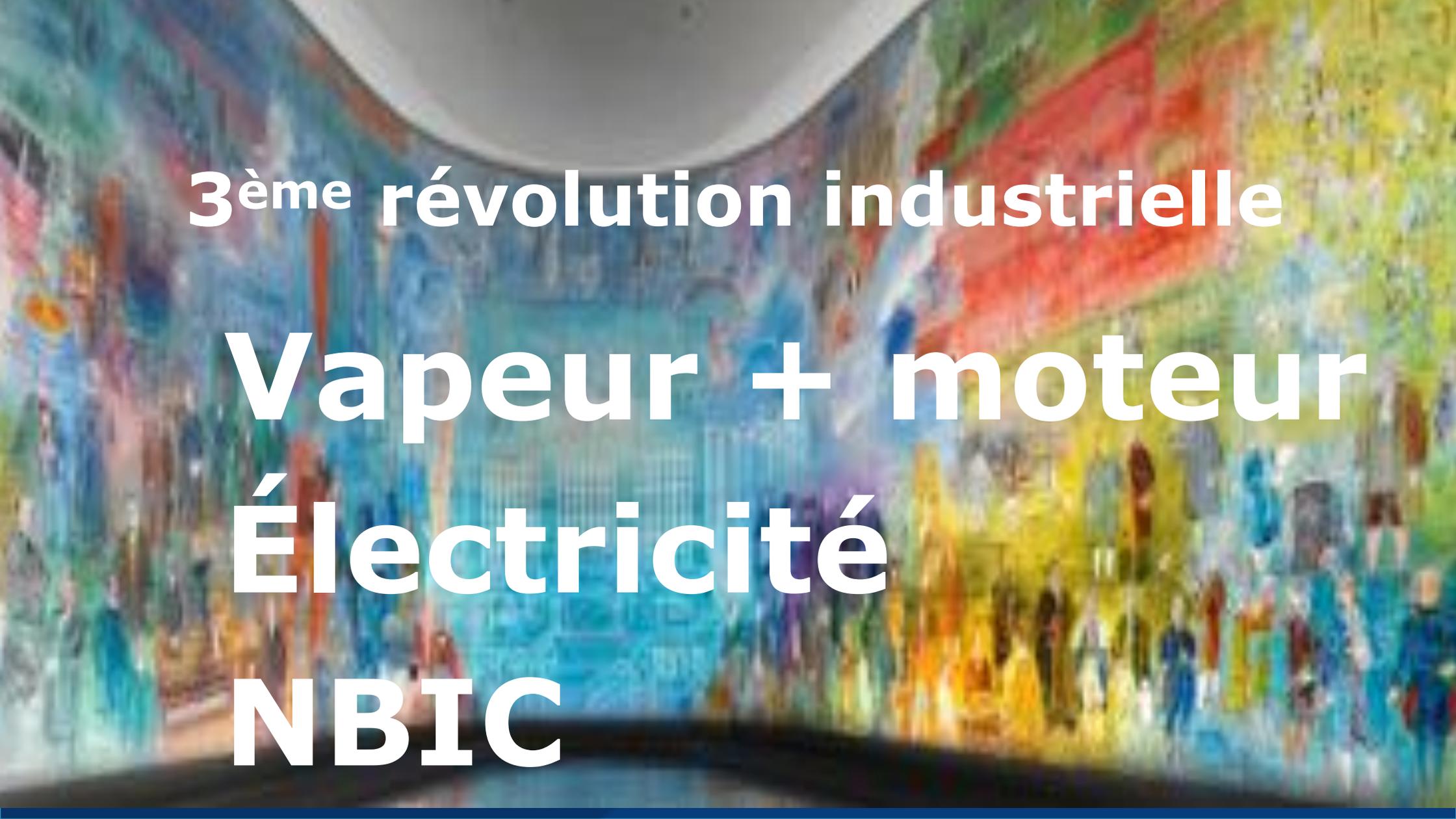
*Michel Houellebecq*  
La carte  
et le territoire

roman

**PRIX  
GONCOURT  
2010**

Flammarion





**3<sup>ème</sup> révolution industrielle**

**Vapeur + moteur**

**Électricité**

**NBIC**